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## Management of the financial component of the economic security system of the national economy as source of potential support of business enteties

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#### Abstract

The purpose of the research is to find out and concretisized the features of strategic management of the financial component of the economic security system of the national economy. Among the principal results of the study is successful expansion efforts by the authors of fundamental foundations of management science in financial security plane. Elements of the mechanism for managing the financial component of the economic security system of the national economy are concritisized. The financial interests of the state as an object of strategic and operational management of financial security are found out. Features of operational and strategic management of the financial component of the economic security system of the national economy are discussed. The major conclusion is: the lack of a common understanding of the concept of financial security of the national economy, the lack of formation of thesaurus of security studies for the processes of formation, operation and management of the financial component of economic security of the national economy, lead to the need to develop theoretical and methodological and scientific-methodological approaches to solving the problem of category levels and maintenance of the state of financial security of the state through the mechanism of management of the system of its provision.

**Keyword:** Management; Security; Strategy; Economy; Financial system

#### Introduction

Ensuring economic security of the national economy is a prerequisite for the realization of private and state economic interests, a guarantee of the evolution of the economic system and the successful positioning of the state in the global economic arena. The financial system is the center of a modern economy, and within its boundaries in domestic realities, the risks of sustainable development in the near future are formed. Thus, the economic security of the national economy is largely determined by the level of economic security of the state and the individual functional components of its system, one of which is financial security [1].

In modern conditions, financial security is the basis of the national security system. The state's ability to attract investment assets on the external and internal financial markets depends on the sustainable development of the financial sector and its ability to ensure economic needs and to meet the financial interests of the country, the people, and business structures [2]. The lack of a unified universal approach to the definition of the concept of financial security of the state, which is an important component of the economic security of the national economy, the formation of the

thesaurus of security science for the processes of formation, functioning and management of the financial security system of the national economy and the state as a whole actualize the scientific task of developing a methodology for managing financial macro-security at the operational and strategic levels and its application in practical plane.

#### Material and methods

The method of managing the financial component of the economic security system of the national economy is a set of specific instructions, methods, rules that are used systematically, according to a certain algorithm, in order to study and regulate the sequence of actions of the subject of management of the system of financial security in space and time.

The management of financial security of the state is carried out in the vast majority of cases as one of the elements of the national anti-crisis policy. If the national economic system is in a normal state of affairs, the issue of managing its financial security is often not raised at all, since the government does not want to divert the limited financial resources to develop preventive measures to address threats that may not be characteristic of its financial system the future. As a result, it can have fatal consequences for the development of the financial component of the national economy.

Realizing the need to manage state financial security, modern theoretical experts and practitioners limit the object of their research to the financial component of the country's economic security system, despite the fact that the whole set of national financial interests is under constant influence of external and internal risks and threats, and maintaining a high level of financial security requires unconventional methodological approaches to managing existing own and borrowed financial resources.

#### Theory/calculation

An important point in the process of studying the peculiarities of managing the financial component of the system of economic security is the establishment of a list of subjects of management and objects of protection. As the subjects of financial security management of the state should be recognized state authorities – the President, the Cabinet of Ministers and national regulators of the financial market. The object of management is the level of financial security, which is the result of using existing financial resources of the state in order to minimize risks and maximize the efficiency of functioning of the financial sector of the national economy. The management of the financial component of the economic security system of the national economy to the subjects of management is expedient to carry out at the strategic and operational levels [3].

The mechanism of financial security management should be divided into a one that provides a preventive effect on the influence of threats and dangers, and an another – mechanism for crisis management. Preventive (financial) control of financial security is the planning of financial development strategies, analysis, forecasting, planning of necessary changes in financial relations and timely response to financial risks and challenges. Under the crisis management of financial security should be understood the implementation of such a management mechanism, which provides a rapid reduction of losses through the immediate response of negative phenomena and events of financial nature of origin [4].

Based on the research results of such scientists as Kalambet S. V., Voropai V. A., the purpose of functioning of the mechanism of financial security management can be called "ensuring of financial equilibrium, achieving a certain financial effectiveness of the activity and the goals and objectives of the further development of the economic system" [5]. The purpose of managing the financial component of the economic security system of the national economy is to achieve the maximum possible level of realization of the financial interests of the state and to meet the financial interests and needs of the participants of the financial system at the optimal cost of financial

resources to minimize the threats that are characteristic of their activities within the national economy.

Vasyliev O. V., Meita V. I. define the basic principles on which the system of economic, and hence financial security management, should be based: "the principle of development, the principle of adaptability, the principle of unity, the principle of competence, the principle of economic feasibility, the principle of efficiency, the principle of integrity, the principle of legality, the principle of continuity"[6]. Kyrychenko O. S. adds to the mentioned principles, such as "the principle of systemicity, the principle of coordination of interaction with the internal and external environment, the principle of the planned basis of activity, the principle of preventive, the principle of effectiveness" [7]. A list of principals based on the research of these scholars is sufficiently comprehensive and suitable for use in the process of managing the financial component of the economic security system of the national economy.

One allocates such methods of management of economic security, which are used and to coordinate relations within the framework of its financial component, as institutional and administrative (organizational, regulatory, policy, command), economic, technological, informational, social and psychological [8, 9]. Security science recognizes such general management methods as legal, ideological and technological. All of them can be applied at different levels of financial security management at the right time [3].

#### **Results**

### 1. Fundamental foundations of management science in financial security management

#### 1.1. Special functions of management of financial security

The necessary stage of managing the financial component of the economic security system of the national economy is the specification of the functions and tasks of a management process.

The special functions of management of financial security considered by specialists are:

- -forecasting and identifying internal and external risks and threats to the financial interests of security agents;
- -implementation of a set of tactical and strategic measures aimed at preventing the negative consequences of threats to the security object and their effect neutralization;
- -implementation of the system of measures for the regeneration of the current state of financial security objects that have suffered in a result of the implementation of financial threats;
- -the creation of conditions and opportunities for operational management of elements of the financial security system both at tactical and strategic level;
- -active international cooperation in the field of achieving and maintaining a high level of financial security [10].

Returning to the fundamental foundations of management science, it should be noted that Faiol A. in 1916 identified the basic functions of management, such as forecasting, planning, organization, team management, coordination and control [11]. American scientists Meskon M., Albert M. and Hedory F. distinguish four functions of management: planning, organization, motivation, control [12]. To manage the financial security of the state, it is rational to distinguish between such functions as planning protection against the effects of financial threats and risks, the organization of financial security, personnel security management, periodic monitoring and evaluation of the level of financial security, control over the state of financial security. Their effective implementation will allow at the state level to form a modern and effective model of management of the financial component of the economic security system of the national economy for the current and strategic perspective.

The management mechanism in the economic literature is often considered in the sense of the constituent part of the management system, which provides an influence on a number of factors,

from which the results of the activity of the controlled object depend on. Management is a process, and the control system is the mechanism that provides this process [13]. The proposed definition gives a clear indication of the essence of the concept under study, although under discussion is an attempt to define the category of "management system" through the term "mechanism".

To study the peculiarities of constructing a mechanism for managing the financial component of the economic security system of a national economy, it is expedient to use a system-process approach. Within the framework of this approach, under management we will understand the process of applying the system of actions on the formation, resource provision of a mechanism for ensuring the process of satisfying the financial interests of the state, the population and economic entities from the impact of existing and potential internal and external threats. The object of management is financial security as an element of the system of public administration at the state level, management of which is one of the processes implemented in this system [3].

Consequently, the mechanism of management in the general sense is the system of elements of organizational and economic influence on the process of governance [14]. In this scientific approach, an attempt is made to determine the concept of a mechanism through the system category. In scientific circles, the idea that the management mechanism is a way of organizing management of social affairs, which is characterized by interrelated methods, means and principles, and this ensures the effective realization of management objectives. The given definition for its use in the field of security science and in the explanation of economic phenomena and processes needs to be specified and given to it the specific content features necessary for it.

Under the mechanism of managing the financial component of the economic security system of the national economy, within the framework of the system-process approach, it is necessary to understand the process of applying a set of methods and steps that allow to optimize the state of the elements of the system of secure of the control object in order to achieve the maximum level of its financial security. The maximum level of financial security of the national economy should be characterized by the state of protection of the country's financial resources against various types of threats and ensure their effective use in order to obtain positive financial effect in the national economic system. Therefore, the mechanism of financial security management of the state within the framework of the system-process approach is proposed to define as an internal organization of the system of processes for the formation, provision, operation, control of the state of financial security and assessment of the level of financial security as a result of the use of financial resources of the state, both their own and those involved with external and internal sources, in order to meet the financial interests of the country and its people in an optimal condition of their protection from the impact of financial threats.

### 1.2. Mechanism for managing the financial component of the economic security system of the national economy

The need to develop a mechanism for managing the financial component of the economic security system of the national economy lies in the characteristic features inherent in it in the current conditions. The stages of using the mechanism of financial security management of the state should be: timely detection and analysis of external and internal threats to financial security; assessment of the level of financial security of the state; monitoring of changes in the state of financial security; development and implementation of a plan of measures aimed at correcting shortcomings in the organization of the financial security system; implementation of measures to control the effectiveness of the process of securing financial safety [15].

Fig. 1 presents a set of elements of the mechanism for managing the financial component of the economic security system of the national economy.

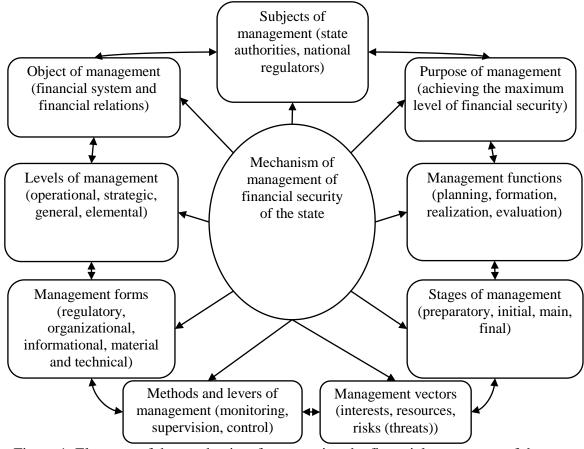


Figure 1. Elements of the mechanism for managing the financial component of the economic security system of the national economy

### 2. Features of operational and strategic management of the financial component of the economic security system of the national economy

#### 2.1. Operational management of financial security

Thus, a set of operational actions for managing the financial component of the economic security system of the national economy can have such components:

- -identification of the causes of risks and threats; formation of risk catalogs and risk maps for financial security matters;
  - -forecasting (foresight) of negative influence of threats;
  - -assessing the current level of financial security,
- -prevention of the negative impact of various types of threats on the state of financial security through the adoption of managerial decisions;
  - -assessment of the level of effectiveness of the taken management measures [3].

The features of operational management of the financial component of the economic security system of the national economy are summarized in Table 1.

Table 1. Features of operational management of the financial component of the economic

security system of the national economy

security system of the national economy			
Operational control	Desired results for	Features of realization	The nature of
vectors	the short term	of stages of	implementation of
		management	management functions
Specifying the	Protecting against	At the preparatory	Operational planning of
current financial	the negative effects	stage, a security-	security measures is

interests of	of threats that	oriented management	implemented through the
participants in the	affect security at	plan is being	development of annual
financial system	the current time	developed; risk maps	plans for security-oriented
and identifying		are formed and threats	activities
threats to their		to financial security are	acti (ities
satisfaction		identified	
Search for	Availability of a set	At the initial stage,	An additional security
resources that can	of measures and	personnel, information,	subsystem in financial
be quickly	clearly planned	financial support for the	security system can be
deployed to	actions for urgent	implementation of	created if it is necessary
counteract the	response to threats	security-oriented	for the security provider to
negative impact of	that were not	management is forming	respond quickly to new
threats for financial	identified in		forms of threats and risks
security	advance and		that have suddenly arisen
	warned		,
Harmonization of	Formation of a	At the main stage, a set	The implementation of
financial interests,	team of	of measures is	operational financial
avoidance and	professionals for	implemented to	security management
resolution of	professional	counteract the negative	covers measures taken by
contradictions	management of	effects of previously	the subject of security
between	financial security	identified risks and	every day to protect the
participants of the	(creation of a	threats, and those types	resources and interests of
financial system	department or	that manifest	participants in the
	service of financial	themselves accidentally	financial system
	and economic	and unexpectedly	
~	security)		
Support of the	Development of a	The final phase should	Operational assessment of
functional level of	set of indicators for	include an assessment	the level of financial
the financial	assessing the level	of the effectiveness of	security or the level of
security system,	of financial	the measures taken, the	effectiveness of the
comprehensive	security achieved	calculation of losses	implementation of
monitoring of the		from the impact of	operational measures for
state of all its		threats that could not be	its management implies
subsystems		prevented, the analysis	the need to develop a
		of managerial mistakes and miscalculations	scoring model of
		and miscalculations	evaluation, and in its absence is limited with an
			expert opinion of a
			specialist in the field of
			financial security
			imancial Security

#### 2.2. Strategic management of financial security

At the macro level, financial security is determined by the degree of security of the elements of debt, budgetary, banking, monetary systems and also non-banking financial sector [2]. Strategic financial security management should include measures that will bring about the stabilization of the security situation of each of these components. The realization of financial interests in each of the subsystems of financial security should be the basis for the development of strategic imperatives in the management of the financial component of the economic security of the national economy and the priorities of the development of the financial security system of the state. For example, it is

possible to propose the following strategic priorities of security-oriented management in the direction of development of the financial market:

- -intensification of the process of raising the level of financial literacy of the population through the system of institutions of higher education;
- -formation of a reserve of top management for work in financial institutions (in particular, in system banks, state insurance companies, largest investment funds and asset management companies, etc.) by organizing training in specialized units of higher education institutions;
- -raising requirements for transparency of financial institutions; its periodic evaluation and publication of ratings of information transparency of professional participants in the financial market;
- -periodic monitoring of the state of economic security of financial institutions and assessment of the level of banking security and security of the non-banking financial sector; this task may be assigned to one of the national regulators of the financial market;
  - -the transition to remote online services that is more easily monitored by the authorities;
  - setting limits on prices for individual financial products and services;
- -formation of informational and documentary support for the process of assessing the level of economic security at micro and macro levels.

The proposed strategic priorities should be reflected in the overall strategy of the financial component of economic security of the national economy. Successful follow-up of the stabilization of financial security will have positive effects on the development of financial services markets, which will, in the long run, help to stabilize the economic security of the national economy.

The purpose of strategic management of financial security should be a single state document, which will determine the main benchmarks for stabilization and long-term development of the domestic financial system. Given the current economic conditions and the threats inherent in the functioning of the financial component of the economic security system of the national economy and elements of the infrastructure of financial services markets into account, the main objective of the financial security strategy of the country should be recognized as promoting the realization of the financial interests of the state by minimizing the threats to the functioning (viability) of the national economics of financial nature of origin or other areas that have a negative impact on financial stability and financial autonomy of the country.

The formation of a strategy for ensuring financial security within the framework of guaranteeing the economic security of the national economy should be carried out in compliance with the proposed step-by-step action. Its development takes place at the national level, for example, one of the national regulators of the financial market as a document of recommendation or policy nature. In general, national financial interests include: cleaning the financial market from ineffective participants and those financial institutions that are not competitive, or created or working with violations of legislation; ensuring the use of the opportunities of international capital markets, expanding access to international settlement systems, raising the level of financial literacy of the population, minimizing cash circulation and shadow financial transactions [1].

#### **Discussion**

Table 2 shows the financial interests of the state as an object of strategic and operational management of financial security.

Table 2. The financial interests of the state as an object of strategic and operational management of financial security

Sphere of interest	Financial interests
Monetary	Providing free cash and cashless money, increasing the level of availability of
sphere	credit resources for individuals and legal entities, expanding the limits of non-

Sphere of	Financial interests	
interest		
	cash circulation of money, forming the reserves of the national currency	
Currency	Stabilization of exchange rates and control of their volatility, stopping the fall	
sphere	in the price of the national monetary unit and raising the level of confidence	
	it from the population, the formation of gold and foreign exchange reserves of	
	sufficient volumes and quality	
Budget sphere	Reducing the level of the budget deficit and finding reserves for its coverage,	
	increasing budget revenues, optimizing expenditures from budgets of all levels	
	maintaining a high level of fiscal decentralization with a view to balancing	
	financing of regional needs	
Banking sphere	Increasing the volume of lending to the economy, reducing the level of problem	
	assets in the banks' portfolios, creating an effective deposit guarantee system	
	stimulating the deposit activity of the population and legal entities, minimizing	
	loans to individuals associated with banks	
Non-banking	Increase in demand and supply in the financial market, growth of investment	
financial sector	activity, emission activity of domestic business entities and non-residents,	
	optimization of financial market infrastructure, free competition both in	
	separate financial segments and in the market as a whole, timely identification	
	of professional players in financial services markets that conduct their activiti	
	with violations or are used in mechanisms of the shadow economy for the	
	purpose of legalization of proceeds from crime, or withdrawal of the capital	
	abroad, for example in offshore	
Tax sphere	Increase in tax revenues and optimization of the taxation system, first of all, in	
	the direction of simplifying the procedure for administering fiscal operations	

Table 3 shows features of strategic management of the financial component of the economic security system of the national economy.

Table 3
Features of strategic management of the financial component of the economic security system of the national economy

	OI the I	iational economy	
Strategic	The desired results	Features of realization	The nature of the
management vectors	for the long term	of management stages	implementation of
			management functions
Developing a set of	The presence of an	At the preparatory	A set of strategic tasks
documents for	effective, functional	stage, the current state	for financial security is
managing financial	and multi-component	of financial security is	planned, guidelines for
security at the	financial security	assessed, there are	the development of the
strategic level	system in the state	shortcomings in the	financial security
(Concept, Strategy,		organization of its	system for five to ten
Policy, Program,		system and the	years are set
Methodological		mechanism of security-	
recommendations		oriented operational and	
for assessing the		strategic management,	
level of security).		or it is stated that they	
		are absent	
Formation of an	High level of	At the initial stage, a	A strategy for
effective system for	financial inclusion,	resource base for	managing financial
regulating the state	raising the level of	strategic management is	security over the long

of the financial	financial literacy of	formed, a set of	term is being formed
system and	the population;	strategic guidelines for	
monitoring its	ensuring equal	financial security	
participants'	access to financial	management is defined	
activities	products and services		
Prevention of	Minimize the	At the main stage,	Strategic tasks are
confronting financial	functioning of the	tactical actions are	implemented by
interests of the state	financial system of	being developed and	establishing interim,
and individual	threats and risks	implemented for the	tactical and operational
participants in the	inherent in the	gradual achievement of	objectives for financial
financial system	external and internal	certain strategic	security
	environment	guidelines.	
Reduction of the	Achieving the state	At the final stage, the	Complex assessment of
level of foreign	of financial	level of achievement of	the level of
capital in the	sovereignty and	strategic guidelines is	achievement of the
financial system,	maintaining a high	estimated, the reasons	established strategic
activation of internal	level of financial	for the deviations of the	guidelines at the end of
sources of financing	security over a long	real values of the	the strategy
for the needs of	period of time	indicators of security	implementation period
sustainable		parameters from the	(usually, five years
economic		planned ones are	after its adoption) is
development		specified, the	carried out
		conclusion about the	
		success of the strategy	
		implementation is	
		formed	

#### **Conclusions**

If we interpret the well-known Maslow pyramid for using this outstanding idea for the aim of structuring the purpose of financial security management, it would be advisable, at the basic level of physiological needs, to allocate the resources necessary to continue the functioning of the financial system, protected from loss, damage, theft, deformation, distortion, misuse, etc. At the second level, where in the traditional pyramid, its creator placed the need for security and lack of fear, it is proposed to leave the subject in a state of financial security sufficient to prolong its functioning and realize the goal of creation in the presence of financial risks and threats. At the third level, it is advisable to place a set of measures aimed at ensuring the security of the implementation of the processes of protecting the financial interests of the participants of the financial system and meeting their needs in order to maintain an appropriate level of their confidence in the implementers of financial policy. At the fourth level, mechanisms for securing financial safety should be used to promote the brand of a region or country (depending on the scale of the investigated financial security system) in the national and/or international economic arena, minimizing reputational threats, shaping and following the image of a socially responsible, economically sustainable and financially independent participant in market relations. At the top of the pyramid of the needs of financial security management, it is proposed to place the achievement of the financial goal of the existence of the economic system in the full range of risks and threats to the environment with minimal cost of available own and borrowed resources for measures to counteract their negative impact on the state of financial security. If the first two levels involve the timely acceptance of operational management decisions, for a success at the top of the pyramid it is necessary to have competent and effective strategic management of the financial security of the state [16, 17].

The financial system and the processes in it feed all spheres of economic life of the state with the necessary resources. Therefore, ensuring the proper level of protection of the financial segment of the national economy from the destructive influence of external and internal dangers and threats is one of the priorities of the Government, the solution of which requires effective management tools.

The problem of financial security is being updated due to the crisis trends that are currently observed in national and global financial systems. Political and economic instability is causing new threats to the proper functioning of financial relations entities. Over the last five years, the financial market has seen a trend towards a decline in the number of clients of financial institutions, a reduction in their volume of financing from internal sources, bankruptcies and the elimination of certain types of financial intermediaries. In response to the emerging financial dangers, the paper proposes new approaches to managing financial security on a national scale, the application of which will ensure the financial independence of the state and guarantee a high level of its financial sovereignty.

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